As we continue our relentless pursuit of a fair shot for every Washingtonian, we know that we must continually find new ways to overcome the barriers our residents face and create new pathways to the middle class.”

-Mayor Muriel Bowser

mayor.dc.gov
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A lot about our lives and how we do things has changed since the start of the pandemic, but one New Year’s tradition I am happy to continue is starting the year off by delivering an accountability report to the nearly 700,000 residents of Washington, DC.

I remain grateful for how our community has stepped up to respond to the pandemic – with an appreciation for science, data, and keeping each other safe. While the District’s comeback is off to a strong start, we also know that COVID-19 has upended so much of our lives. Most obviously, it created new and unexpected health challenges and a financial crisis, especially for those who were already struggling to get by. It also upended our very fragile public safety ecosystem, created new challenges around homelessness, and new demands around housing. The pandemic has changed the way many people think about work and created a unique opportunity to reimagine how we move around and how we use public space.

As we’ve said throughout the pandemic, though, each of these challenges is also an opportunity - an opportunity to build a future that better matches our DC values and the needs of our community.

Already, in the months since DC reopened, we’ve hit the ground running, building on the progress of the last seven years and working to build a more equitable DC. We celebrated a 73% reduction in family homelessness by launching Homeward DC 2.0, a plan to replicate that success with single adults. We made good on a promise to families to reopen our public schools for in-person learning for approximately 90,000 students, and in doing so, opened 11 new or newly modernized DCPS schools, including the brand-new Banneker Academic High School. We opened a new grocery store in Ward 8, but not before giving out almost $9 million in grants to eight local food businesses that will expand in Wards 7 and 8.

But there’s more to do, and I’m energized by the work ahead. I know that Washingtonians across all eight wards are eager to keep moving our city forward. Seven years ago, we set bold goals; and, together, we are reaching them. Step by step and year by year, let’s keep pushing.

Sincerely,

Muriel Bowser
Mayor
In 2021, DC became the first city in the nation to launch a Gun Violence Prevention Emergency Operations Center as part of Building Blocks DC, a comprehensive gun violence prevention program.

Mayor Bowser is throwing every resource at the rise in violent crime in DC, and we will keep pushing on all fronts until we see positive results.
A SAFER, STRONGER DC

MPD Cadet Program
Grew the MPD Cadet Corps Program from 20 cadets in 2015 to
150 cadets in 2022

New MPD Officers
Invested an additional $5 million in FY22 to hire 200 MPD officers

Private Security Cameras
Through the Private Security Camera Rebate Program funded the installation of 23,645 cameras

Residents want transparency and accountability in policing.

- Made DC the first big city in the nation to equip all patrol officers with body-worn cameras.
- All sworn MPD officers are being trained to perform an intervention on a fellow officer.
- In 2017, MPD launched a partnership with the National Museum of African American History and Culture to teach all sworn and civilian members about the African American experience in DC and the history of District neighborhoods

CHANGING AND SAVING LIVES

- $59 million in the FY22 budget for programs and agencies that support gun violence prevention initiatives.

- 50 new violence interrupters added in the fall of 2021, for a total of approximately 80 violence interrupters.

- 10 Family Success Centers opened across Wards 7 and 8 to empower families, connect residents to services, and provide trauma-informed programming.
In 2021, Mayor Bowser invested a historic $400 million into the Housing Production Trust Fund. Since coming into office, Mayor Bowser has invested $1 billion into DC’s Housing Production Trust Fund.

“I am a to the bone, Go-Go loving native Washingtonian. I was born in Ward 8 and we moved across the bridge to Ward 7 starting in my preteens and I love DC. I love DC to the core. And for DC to have the programs that they have for communities like I grew up in is a blessing for those who get the information.”

TERRI HILL
Resident, Todd A. Lee Senior Residences

At the start of her second term, Mayor Bowser set a bold goal to deliver 36,000 new homes – including at least 12,000 affordable homes – by 2025. That same year, Washington, DC became the first city in the nation to set affordable housing goals by neighborhood.

Progress towards 36,000

<table>
<thead>
<tr>
<th>Goal</th>
<th>Number Achieved</th>
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</thead>
<tbody>
<tr>
<td>36,000 homes</td>
<td>20,251 homes</td>
</tr>
<tr>
<td>12,000 homes</td>
<td>3,578 homes</td>
</tr>
</tbody>
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out of 36,000

out of 12,000
AFFORDABLE HOMES IN ALL 8 WARDS

In 2021, 1 in 6 homes in DC were dedicated affordable.

Mayor Bowser invested $442 million in FY22 to build and preserve affordable homes, including 2,700 homes for families below 50% and 30% the Area Median Income.

More than 1,350 affordable units have been preserved using the Preservation Fund, a public private partnership that leverages District funds 3:1.

A 2020 Howard University study estimated that because DC has added an average of over 2,100 new apartment units per year since 2000, the average city renter saved $2,124 in housing rental costs in 2018.

PUTTING HOMEOWNERSHIP IN REACH FOR MORE WASHINGTONIANS

- Nearly 2,000 first-time homebuyers received down payment assistance through the Home Purchase Assistance Program and the Employer-Assisted Housing Program.

- Since 2015, the Safe at Home program has supported more than 4,600 renovations to homes, averaging $5,000 per project and helping thousands of seniors age in place.

- The Bowser Administration recently launched frontdoor.dc.gov to connect current and future homeowners to more than 50 resources that make homeownership more affordable and sustainable.
Safe and stable housing is the first step to a safe and stable life.

In 2015, Mayor Bowser released Homeward DC, a bold vision and strategic plan to end long-term homelessness in Washington, DC. Using a comprehensive approach, the District scaled homelessness prevention services and Mayor Bowser followed through on her promise to reform the family shelter system - closing DC General and launching small, service-enriched short-term family housing programs across DC. In 2021, the Bowser Administration launched Homeward DC 2.0, focused on replicating the District’s success in reducing family homelessness with single adults.

The COVID-19 pandemic created new challenges for residents experiencing homelessness. While more than 600 residents stayed, or continue to stay, in hotels through the District’s Pandemic Emergency Program for Medically Vulnerable Individuals (PEP-V), other residents chose to live outside, either in tents or unsheltered. Due to the dangers of living outside, the Bowser Administration is working to implement new solutions to support unsheltered residents, including the new Coordinated Assistance and Resources for Encampments (CARE) Pilot Program.
A HOUSING FIRST CITY

Overall homelessness is down 38%

Family homelessness is down 73%
and more than 7,500 families have been diverted from the shelter system

Veteran homelessness is down 47% since 2016

SUPPORTING OUR MOST VULNERABLE NEIGHBORS

- Through STAY DC, DC Government distributed $352 million in rental and utility assistance to Washingtonians impacted by the COVID-19 pandemic.

- Invested $11.7 million to launch Career MAP, a new pilot to help families experiencing homelessness avoid benefit cliffs for rental subsidies, TANF, SNAP, and other benefits as they advance their careers.

- The FY22 budget includes $1.2 million to expand emergency shelter for LGBTQ+ residents and $2.2 million for temporary safe housing for residents involved in gun violence.
Mayor Bowser’s investments in child care reflect a commitment to giving all children a strong start and all families a fair shot. In 2018, Mayor Bowser set a goal to add 1,000 new infant and toddler child care seats in three years. The District hit that goal a year early, surpassing 1,240 new seats by 2020.

“While years from now, many may not explicitly recall their time in pre-K, they will remember being excited to come to school each day to engage in tasks that made them feel confident, smart, and successful. They will remember feeling welcomed, loved, and valued...Our motto here at Military Road is a 14th century proverb: mighty oaks from little acorns grow.”

AMELIA HUNT
Principal at Thaddeus Stevens Early Learning Center and Military Road Early Learning Center
In 2020, Mayor Bowser invested $75 million to support 17 schools in the creation of 540 new early child care seats and 180 Pre-K seats. The FY 2022 Budget includes $102 million to increase access to high-quality affordable child care and provide incentives and scholarships for early childhood education teachers.

**NEW CHILD CARE AND EARLY CHILDHOOD EDUCATION SEATS COMING SOON**

- **Old Randle - DCPS:** opening in August 2022 with seven new pre-K classrooms and a Child Development Center
- **Old Miner - DCPS:** opening in August 2024 with seven new pre-K classrooms and a Child Development Center
- **Thurgood Marshall:** new recreation center and Early Childhood Education Center with 78 seats, expected to open in Fall 2023
In the fall of 2021, Mayor Bowser made good on her commitment to families to fully reopen schools and get students back in the classroom with their teachers and classmates.

“Schools are much more than a beautiful building – they are a place where we inspire our children to think, challenge our students to stretch, and prepare our students to soar. Schools are where we come together as a community.”

JACQUELINE ANDERSON
Principal, John Eaton Elementary School

#ReopenStrong
To build on the more than 50 Career Technical Education programs across 16 DCPS high schools, the FY22 budget also includes $29 million to reimagine work-based learning in our high schools over the next three years.

To help all students get to and from school safely, the Mayor expanded the Kids Ride Free program to include Metrorail, launched the Safe Passage program, and created the DC School Connect microtransit program.

To build on the more than 50 Career Technical Education programs across 16 DCPS high schools, the FY22 budget also includes $29 million to reimagine work-based learning in our high schools over the next three years.

In 2016, Mayor Bowser opened Ron Brown College Preparatory High School, the District’s only all-boys public high school. In 2018, Excel Academy became the first all-girls DCPS school.

Because of the return to in-person learning this year, 4,000 second graders at DCPS will learn to ride a bike and 1,600 third graders at DCPS will learn how to swim.

During distance learning, the District connected more than 6,000 families to free internet through the Internet for All program.

THE FASTEST IMPROVING URBAN SCHOOL DISTRICT

In 2021, DCPS celebrated 11 NEW or newly modernized school buildings

In 2021, Mayor Bowser joined Banneker students to open the brand-new Banneker Academic High School, one of the highest performing public schools in Washington, DC. With their new building, Banneker will be able to grow by more than 200 students in the coming years.
Since 2015, unemployment has dropped in all eight wards. In January 2015, citywide unemployment was at 7.4%. Before the pandemic hit, unemployment hit a low of 4.9%, then peaked in April 2020 at 11.1%. In the fall of 2021, unemployment dropped to 6.0%.

“First question is: how could one opportunity change your life? …I was born in Ecuador and in 2016 I moved to this beautiful city. …After I moved to this beautiful city, fortunately, the Solar Works DC program started shortly and I decided to apply. What makes this program so great is the opportunity to really learn the fundamentals of this industry. …It’s a chance to work your way up and carry the experience and knowledge you learn on the ground floor throughout the full process when you build your career. …I’m proud to say we are the largest commercial solar development in the District and we are really making a difference by building solar installations across the city and changing the way that DC is getting its energy. …How can one opportunity change your life? I would say it can change 180 degrees if you get this opportunity.”

PATRICIO ALVAREZ
PV Designer, New Columbia Solar
Former Solar Works DC participant

DC’s economy is strong, but the work to address income inequality and make our city’s prosperity more inclusive continues. As Washington, DC continues our comeback from COVID-19, we have before us a unique opportunity to give more Washingtonians a fair shot by creating and attracting good-paying jobs and making sure DC residents have the skills and knowledge to fill those jobs.
A FAIR SHOT

Raised the maximum age for the Summer Youth Employment Program and the MPD Cadet Corps Program to include young people up to the age of 24.

$42.6 million to dramatically expand earn and learn opportunities, including through the DC Infrastructure Academy, Project Empowerment, and WIC partnerships.

$11 million for one-time $1,200 stimulus payments to over 9,000 District residents on Pandemic Unemployment Assistance, in addition to federal payments, extending support to those hit hardest by the pandemic.

Coming into office, Mayor Bowser championed the Fight for $15. In 2020, DC’s minimum wage increased to $15/hour. On July 1, 2022, DC’s minimum wage will rise to $15.70.

TRAINING DC RESIDENTS FOR GOOD-PAYING, HIGH-DEMAND CAREERS

- Mayor Bowser opened the DC Infrastructure Academy to create a pipeline to in-demand jobs in the rapidly growing infrastructure sector, which has an average wage of nearly $50/hour. Programs at the Infrastructure Academy include PEPCO Utility Training, IT Helpdesk Training, Commercial Driver License Training, and more.

- Solar Works DC, launched by Mayor Bowser in 2017, trains DC residents to install solar panels and then uses the solar energy to reduce the electric bills of low- and moderate-income residents.
Small and local businesses are the backbone and driving force behind our local economy. They represent the dreams of our residents and the culture of our city. When our small businesses succeed, so do our communities, neighborhoods, and residents who rely on them for goods, services, and jobs.

“So the Food Access Fund really allows us to pay for build-out, allows us to pay for rent, it allows us to pay for employees, it makes us more financeable. It gives us more confidence about being able to open in these locations. And it really is exciting for us because we’re also able to create jobs...And so that’s really what it’s all about for me.”

ANDRE MCCAIN
Founder, HalfSmoke

Keeping Promises to the Community

In her first term, Mayor Bowser created the Neighborhood Prosperity Fund to support non-residential projects that will improve the quality of life for residents and deliver jobs and opportunity. In the fall of 2021, the Mayor celebrated two projects in Ward 8 that were awardees of the Neighborhood Prosperity Fund:

• A new Good Food Markets in Bellevue

• Phase One of MLK Gateway, a transformational project that will bring office space, retail, and other neighborhood amenities to the corner of Good Hope Road and Martin Luther King Jr. Avenue SE in historic Anacostia
During the pandemic, Mayor Bowser launched and then expanded a $25 million microgrant program to provide relief to local small businesses for expenses such as employee wages and benefits, rent, and other operating costs. The Mayor also launched a $100 million Bridge Fund to support the hard-hit hospitality, entertainment, and retail industries.

REIMAGINING PUBLIC SPACE TO SUPPORT WORKERS & LOCAL BUSINESSES

- More than 300 streateries have opened across DC.
- $3.25 million for Streets for People, which will provide Business Improvement Districts with Main Streets with technical support and grants to invest in recurring outdoor activations such as markets, coworking spaces, festivals, cultural events, and seasonal activities.
- $4 million for Open Streets events in all eight wards.
- Since 2016, DC’s bus lane mileage has increased tenfold. In 2016, the Bowser Administration installed bus lanes on 14th St NW, MLK Jr. Ave SE, and M St SE.
For more than 100 years nothing much happened on Kingman and Heritage Islands. Then, in 2018, Mayor Bowser committed to finally making Kingman and Heritage Islands something that we can all be proud of.

ANTONIO ALLEN
Lead Island Ranger, Kingman Island

As the District reopens and more residents are actively getting to and from home, work, and school, the Bowser Administration is seizing this opportunity to accelerate DC’s climate and sustainability goals by expanding access to a wider variety of sustainable transportation options and investing in programs and infrastructure that support our climate goals.

In September, Mayor Bowser joined local and federal officials to open the new Frederick Douglass Memorial Bridge, the largest infrastructure project in DC history. Building the bridge put hundreds of DC residents to work and created millions of dollars in contracting opportunities for local businesses. In addition, we delivered a sustainable, world-class bridge that is making travel through our city and region safer for everyone who passes over it. The project will serve as a model for infrastructure projects to come.
A HEALTHIER, GREENER, & MORE RESILIENT DC

The electric DC Circulator buses, launched in 2016, displace more than 88,900 gallons of diesel and eliminate more than 243,980 pounds of CO2 emissions annually.

$71 million in FY22 to support healthier homes and schools through expanded weatherization and energy efficiency retrofits, lead paint and mold remediation, lead pipe replacement, drinking water filtration, and solar energy installations.

Installed 221 speed humps and speed tables in 2021 and hired an additional 40 safety technicians to support safer traffic flows and to facilitate sharing roads and sidewalks.

In 2021, Mayor Bowser launched the Anacostia Green Boat Program at Kingman + Heritage Islands. In this first-ever program in the District, throughout the summer, “citizen scientists” are able to enjoy boat rides while also assisting with the collection of debris from the Anacostia River. In 2018, the Mayor directed the Department of Energy and Environment to designate portions of both islands as a State Conservation Area and the southern area of Kingman Island as a Critical Wildlife Area.

MAKING DC ONE OF THE NATION’S TOP CITIES FOR CYCLING

The FY22 Fair Shot Budget makes significant investments in the Capital Bikeshare program and cycling infrastructure, including:

- 80 new Capital Bikeshare stations so every resident has a station within 1/4 mile of their home.
- 2,500 new e-bikes for the Bikeshare fleet and a 20-bike pilot of new adaptive Bikeshare bikes for people with disabilities.
- 30 miles of Protected Bike Lanes over the next three years (doubling current planned investments).
- 17.4 miles of new pedestrian and bicycle trails for safer walking and biking.
- Nearly $20 million for the final two extensions to the Metropolitan Branch Trail (MBT), keeping the MBT on-track for completion in 2025.
I PROMISE YOU:

DC residents have been at this for nearly 220 years. We will not quit until we achieve full democracy – and our two senators are seated here with you.”

~Mayor Bowser before the U.S. Senate Committee on Homeland Security and Governmental Affairs at a hearing on the Washington, D.C. Admission Act (S. 51)

THE PATH TO STATEHOOD

IT'S TIME FOR DC STATEHOOD
In 2016, Mayor Bowser announced that the New Columbia Statehood Commission would pursue the Tennessee Plan to achieve DC statehood. That summer, residents ratified the constitution and an advisory referendum was placed on the ballot. In November 2016, 86% of DC voters voted in favor of making Washington, DC the 51st state.

While we continue our fight for full democracy, momentum continues to build across the United States. In 2021, 21 states introduced resolutions supporting DC statehood including: Alabama, Arizona, Delaware, Georgia, Hawaii, Illinois, Kentucky, Maine, Minnesota, New York, North Carolina, Oregon, Pennsylvania, Rhode Island, Vermont, Washington, West Virginia, Maryland, Missouri, Michigan, and Wisconsin.
We’re in this together, and we’ll get through it together.

- Mayor Muriel Bowser

COVID-19 RESPONSE & RECOVERY

Washington, DC has been recognized for having one of the strongest COVID-19 responses in the nation. When the pandemic hit DC, Mayor Bowser began hosting nearly daily situational updates to keep the public informed and equipped with the information they needed to protect themselves and the community.

The District set up a free public testing infrastructure that is second to none in the nation. In addition to mass walk-up sites, eight firehouses opened as testing sites. Today, there are 36 locations where residents can pick up and drop off free at-home PCR test kits and 9 locations where residents can pick up free rapid antigen tests.

When vaccines became available, the Mayor launched the Senior Vaccine Buddies program and the DC COVID-19 Community Ambassadors Corps. Through both programs, community members went door-to-door talking to neighbors about the vaccine and helping them get an appointment.
613,135+
DC residents have received at least one-dose of the COVID-19 Vaccine

1.2M
school meals across 48 sites citywide

780,000+
tests conducted at walk-up testing sites and with Test Yourself, DC at-home testing

3M+
meals delivered to seniors

70,924
grocery boxes distributed across 13 sites citywide

$390.3 MILLION
Total FEMA Public Assistance Grants Awarded for COVID-19

- More than 100 situational updates
- 32 million page views on coronavirus.dc.gov
- 256,000 doors knocked made through the DC’s COVID-19 Community Ambassadors Corps
- 256 total DC COVID-19 Community Ambassadors deployed through seven community organizations
- More than 1,500 seniors vaccinated through the Senior Vaccine Buddies program
- Total COVID-19 Funeral Assistance paid out by FEMA to DC residents: $2,770,764 for 406 successful applications
  Average amount: $6,825
Since coming into office in 2015, the Bowser Administration has worked with the community and federal partners to move long-stalled projects forward and put underutilized federal land to productive use for DC residents.

**St. Elizabeths East – Ward 8**

Since 2015, the District has invested more than $769 million in the development of the St. Elizabeths East campus.

- **Delivered the Entertainment and Sports Arena**
  - The Washington Mystics became world champions in their first season in their new home

- **New Hospital Will Open in 2024**
  - Staffed by GW Hospital
  - Pediatric Emergency Department and NICU staffed by Children’s National Hospital

- Building 88 new town homes that represent the first opportunity for homeownership on the campus and include 27 affordable homes

- Whitman Walker’s new healthcare center will include a six-story, 118,000-square-foot building that is scheduled to open in 2023 and expects to serve approximately 15,000 patients per year

- Replacing the 801 East Men’s Shelter with a more dignified, specialized, and supportive shelter
Skyland Town Center – Ward 7

For more than 15 years, the District sought to redevelop the area that was once the Skyland Shopping Center, located at the intersection of Alabama Avenue, Naylor Road, and Good Hope Road in Southeast DC. Mayor Bowser moved the project forward by providing a $7 million grant for infrastructure work, as well as up to $3.6 million to release a covenant on the site that was preventing a deal from progressing. The mixed-use project was also approved for Tax Increment Financing funding, which the Mayor restructured after the anchor tenant broke their commitment to the project.

- Broke ground on Lidl, the first full-service supermarket to locate east of the Anacostia River since 2007
- Announced six new food service businesses coming to Skyland Town Center, including HalfSmoke, Roaming Rooster, &Pizza, Maizal, Mezeh, and Tropical Smoothie Café.
- Cut the ribbon on The Crest, a 263-unit residential property
- Opened a community-inspired Chase Bank branch model

The Fields at RFK – Ward 7

- After years of no activity or progress at the RFK campus, in 2019, Mayor Bowser, Congresswoman Eleanor Holmes Norton, and Events DC celebrated the opening of The Fields at RFK.
- Formerly 27-acres of asphalt, the Fields at RFK include three new state-of-the-art artificial turf recreational fields, a playground, and other community amenities.

The Wharf – Ward 6

- Opened Phase 1 of The Wharf in 2017, which includes restaurants, retail, housing, marinas, a concert venue, and more.
- Broke ground on Phase 2 of The Wharf in 2019, which will complete the remaining 1.25 million square feet of new mixed-use development, including office, residential, hotel, marina, and retail space, as well as parks and public places.
• In 2016, DC Government acquired 66 acres of the Walter Reed campus from the federal government. Since then, the District has opened a fire station, a school, housing for formerly homeless veterans, housing for seniors, condos and apartments along with a dog park and playground, as well as Primrose Early Childcare, and the Children’s National Research and Innovation Campus.

• Broke ground on: New Whole Foods and Towncenter, condos, and apartments

Franklin Park – Ward 2

• The park has been in continuous operation as a public park since the 1850s and despite renovations over the years, the park had fallen into disrepair.

• After a $21 million, District-funded renovation, the new Franklin Park includes a restaurant and pavilion, an expanded and restored fountain plaza, and a new children’s garden.
# Meet Your MOCRS

## Mayor Bowser's Eyes and Ears in the Community

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MAYOR MURIEL BOWSER’S VIRTUAL
2022 BUDGET ENGAGEMENT FORUMS

Join fellow DC residents at forums to share your values, priorities, and ideas with the Bowser Administration as the FY23 budget is developed.

SENIOR BUDGET ENGAGEMENT FORUM
THURSDAY, FEBRUARY 10, 2022
12:00PM

BUDGET ENGAGEMENT FORUM
WEDNESDAY, FEBRUARY 16, 2022
6:00PM

To RSVP visit: Budget.dc.gov