



THE 10-YEAR PROGRESS REPORT

# A DECADE OF DELIVERING



**MAYOR.DC.GOV**

\*\*\*  
WE ARE  
WASHINGTON  
DC  
GOVERNMENT OF THE  
DISTRICT OF COLUMBIA  
MURIEL BOWSER, MAYOR



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PROMISES  
MADE

PROMISES  
KEPT





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*A fair shot for every  
Washingtonian –  
period.*







*Dear  
Washingtonians,*




Ten years ago, I told you about my approach to leading – that I’m not scared of a challenge and I’m not easily moved from a winning plan. I told you that I believe in making bold and pragmatic plans and executing them every day. I promised that as your mayor I would wake up humbled, energized, and motivated to do the little things and big things to make DC the best city in the world. That was my first promise, and along the way, I’ve made a few more.

Just a few weeks ago, we made good on one of my earliest promises when we cut the ribbon on a beautiful, state-of-the-art hospital in Ward 8. After years of not having a maternity ward East of the River, families are already welcoming our newest Washingtonians into the world at Cedar Hill Regional Medical Center GW Health.

Another one of my first promises was to close the old DC General shelter. And with support from community members across all eight wards – we did. We opened smaller, more dignified shelters across the city and transformed our systems of care, and new data released this May shows that since 2015, we’ve driven down family homelessness by 61%.

In the years between putting in motion our plan to close the DC General shelter in 2015 and opening the new hospital in 2025, we’ve advanced our DC values and made good on many other promises – big and small – along the way. We opened new free pre-K classrooms across the city. We turned an old sand filtration site into one of the most beautiful recreation centers in the city. We finally delivered housing and a new grocery store at Skyland. We built 36,000 new homes in less than five years, proving that big cities can build quickly when we have the right resources and policies in place. We opened a new Real-Time Crime Center and passed comprehensive public safety legislation, both of which were instrumental in driving down violent crime to its lowest levels in three decades. We even, after nearly a decade of advocacy, got control of the RFK campus and have a plan to bring our Commanders home and activate 180 acres of opportunity on the banks of the Anacostia.

To get it all done, we overcame some big challenges. And, with a shrinking federal presence in our city, we still have more, newer challenges to overcome. But we understand that our job over the next few years is not to sit on our hands and hope things change – it is to make change happen. And with your support, we will keep moving forward with a winning plan that delivers for all eight wards.

Sincerely,  
  
**Muriel Bowser**  
Mayor



# A WORLD-CLASS CITY



The **fastest**  
**growing state**  
in the country  
in 2024



Population  
back over  
**700,000**

Violent crime at a  
**three-decade low**





#1 park  
system  
in the  
nation



Record  
tourism, with  
more than **27  
million visitors  
in 2024**



Reached **29  
consecutive balanced  
budgets** & attained a  
**triple-A bond rating**



# A New Hospital East of the River

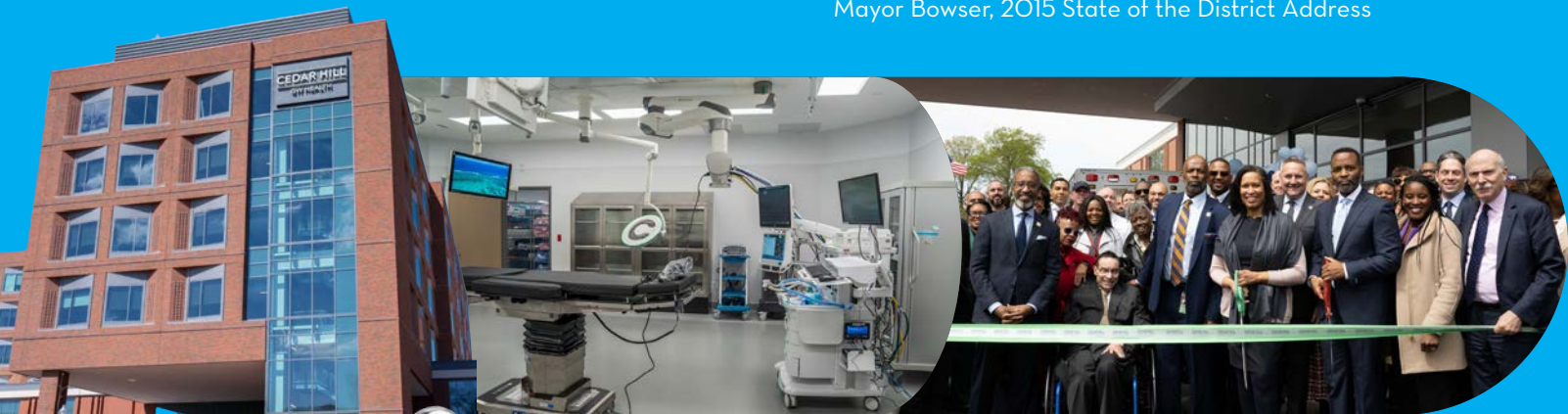
PROMISE  
MADE

PROMISE  
KEPT



“And when a resident needs a hospital –  
one should be close to their community.”

Mayor Bowser, 2015 State of the District Address



142 beds (expandable to 190)

Maternal health and delivery services, including  
a Level II NICU

Trauma care and a helipad for critical care  
and transports

An ambulatory pavilion with physician offices  
and clinics

Pediatric and adult emergency departments

Academic medicine and behavioral health

Integrated with George Washington University  
Hospital

Partnerships with George Washington Medical  
Faculty Associates and Children's National Hospital

The brand-new, full-service  
**Cedar Hill Regional Medical  
Center GW Health** is the  
cornerstone of our new  
comprehensive, integrated  
health system that will  
transform care for residents  
East of the River and all  
Washingtonians.



# St. Elizabeths East Transformed

By 2015, the St. Elizabeths East campus was rich in economic opportunity, but without an anchor project the campus remained stuck in the past.

**In December 2015, the Mayor made the District the first investor at the site and announced a plan to build a new Entertainment and Sports Arena.**

*The Washington Business Journal wrote:*  
“The project is expected to jump start the St. Elizabeths East transformation.”

**And it did!**





# The Great WARD 8

When Mayor Bowser came into office, she recognized the importance of the site at **the corner of Martin Luther King Jr. Avenue and what is now Marion Barry Avenue** – the gateway into Ward 8. She wanted it to be an entryway that symbolizes the strength, resilience, and creativity of Anacostia, while also bringing jobs, opportunity, and investment to the neighborhood.

In April 2024, Mayor Bowser and community members **celebrated the completion of the MLK Gateway project** in historic Anacostia.



At the foot of the new Frederick Douglass Memorial Bridge, the Bridge District is an emerging mixed-use neighborhood that will create new housing, dining, entertainment, and job growth opportunities in Ward 8. In early 2025, three new residential buildings opened in the Bridge District.



The Food Access Fund has awarded **\$23.4 million to support 26 businesses** in Wards 5, 7, and 8.



# THE HEARTBEAT OF DC



In 2020, the Mayor and Council made Go-Go the official music of Washington, DC.

The new **Go-Go Museum and Café** in historic Anacostia is the first institution in the world dedicated to the celebration and preservation of Go-Go music. Ron Moten and Dr. Natalie Hopkinson are the co-founders of the two-story, **8,000-square-foot museum** that features **more than 16 interactive exhibits**.







D.C. General, the city's troubled megashelter for homeless families, finally closes

October 30, 2018

# CLOSING THE OLD DC GENERAL SHELTER

Coming into office, **Mayor Bowser vowed to close DC General** – a shelter that was too big and too run-down to provide the appropriate level of care to families in crisis. To close DC General, the **Mayor proposed building smaller, more dignified, service-enriched shelters in neighborhoods across DC.**

While this plan initially faced significant opposition, it ultimately succeeded and in 2018, DC General closed for good.

“I can’t mince words: DC General is too old, too big, and it’s not safe enough. Hundreds of families live in conditions you wouldn’t have for yourself... I will ask our families all across DC to welcome families in need with open arms. The thing I know about Washingtonians is that Washingtonians have a generous spirit. And I know they will see them not different from themselves in spirit or in aspiration, but as neighbors who share a common humanity, as people who have the same hopes and dreams for a brighter future.”

Mayor Bowser, 2016

## New Short-Term Housing for Families



Ward 1

The Terrell



Ward 3

The Brooks



Ward 4

The Kennedy



Ward 5

The Sterling



Ward 6

The Aya



Ward 7

The Horizon



Ward 8

The Triumph



# Family homelessness is down **61%** since 2015

We transformed the family homelessness system by:

*The Aya won the 2022 AIA Housing Award for Excellence in Affordable Housing.*



**Offering year-round access to shelter**



**Making benefits easier to access** by moving many services online



**Bolstering the Homelessness Prevention Program**, which has successfully prevented a shelter stay for more than 13,000 District families



**Reforming the Temporary Assistance for Needy Families (TANF)** program by shifting to a two-generation approach



**Launching Career MAP** in order to help families grow their careers without losing their benefits



**Creating DC Flex**, a rental subsidy program that gives eligible families a flexible source of funds to help cover housing costs

Average length of stays dropped:

**200+ days**

at DC General



**90 days**

at new family shelters



# A Fair Shot for Every WASHINGTONIAN

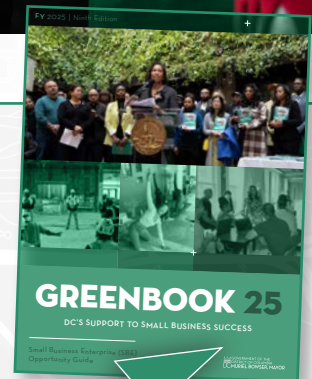
In 2016, Mayor Bowser took up the fight for \$15 and introduced the **Fair Shot Minimum Wage Amendment Act** of 2016. The legislation passed that year and put DC on a path to a \$15 minimum wage by 2020. The minimum wage in DC is now \$17.50 per hour. It will go up to \$17.95 per hour on July 1, 2025.

## #FightFor15

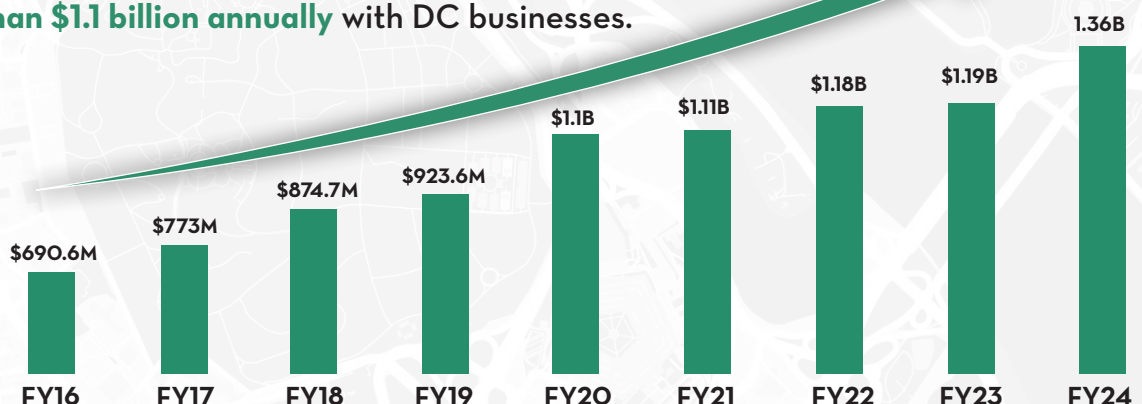
## DC Green Book

The Green Book provides DC-based businesses with an overview of available opportunities to do business with District government and information on how to pursue them.

First introduced by Mayor Bowser in 2015, the Green Book initially set a \$317 million procurement goal for local businesses. Over the past four fiscal years, the Bowser Administration has committed to spending **more than \$1.1 billion annually** with DC businesses.



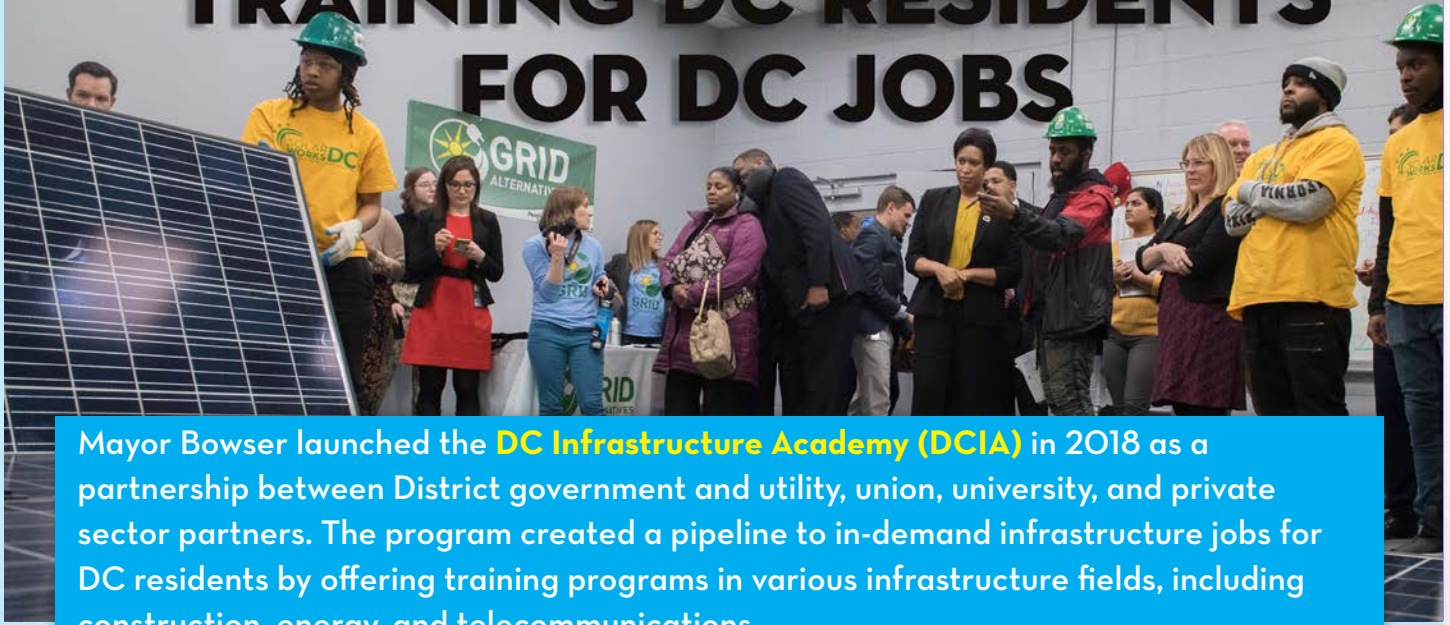
**Spending  
with Small  
Businesses**



**Find the Green Book at [dslbd.dc.gov/greenbook](https://dslbd.dc.gov/greenbook)**



# TRAINING DC RESIDENTS FOR DC JOBS



Mayor Bowser launched the **DC Infrastructure Academy (DCIA)** in 2018 as a partnership between District government and utility, union, university, and private sector partners. The program created a pipeline to in-demand infrastructure jobs for DC residents by offering training programs in various infrastructure fields, including construction, energy, and telecommunications.



The DCIA has served more than 5,100 residents, with nearly 3,800 participants connected to careers.



The historic Spingarn High School will house the new DCIA training center.

**Learn more at [dcia.dc.gov](https://dcia.dc.gov)**



In 2015, Mayor Bowser expanded the Mayor Marion S. Barry Summer Youth Employment Program to include District residents ages 22-24. In 2017, the same year the expansion became permanent, over 1,100 DC youth ages 22-24 earned more than \$1.8 million in wages through the program.



Launched in 2023, the Pathways to Public Service Program provides a pipeline of highly talented graduating seniors from Historically Black Colleges and Universities across the country into DC Government. The one-year program offers full-time apprenticeship roles across DC Government and provides hands-on experience in public service.





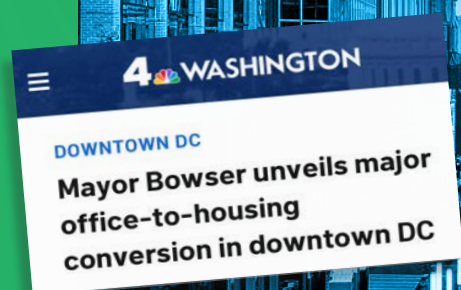
# 36,000 NEW HOMES BY 2025

At the start of her second term, Mayor Bowser set an ambitious goal to deliver **36,000 new homes by 2025**. In July 2024, the District **surpassed that goal**, providing growth that helped blunt the rise in housing costs, with average rents in DC increasing at half the national average.

## Next Goal: More Washingtonians living Downtown

In January 2023, Mayor Bowser unveiled **DC's Comeback Plan**, which set six goals to achieve over five years, including adding 15,000 residents Downtown.

The plan outlined a three-pronged approach to transform and revitalize Downtown: fill the space, change the space, and bring the people.



The District's **Housing in Downtown Program** has helped make DC a leader in **office-to-residential conversions**.







Historic investments in affordable housing have supported the creation of more than **15,000 AFFORDABLE HOMES.**



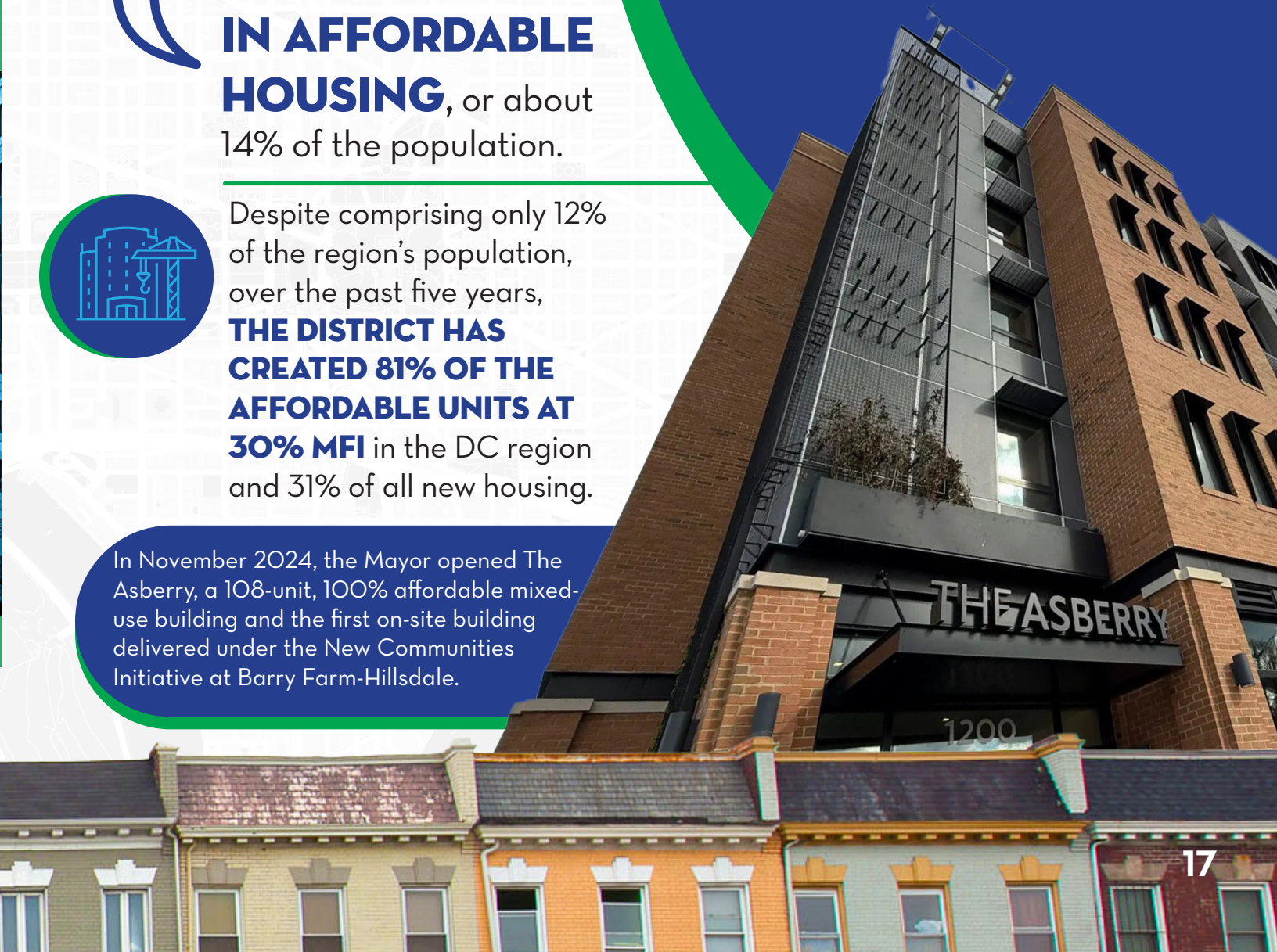
In 2015, approximately 9.8% of DC residents lived in affordable housing; today, about **30,000 MORE RESIDENTS LIVE IN AFFORDABLE HOUSING**, or about 14% of the population.



Despite comprising only 12% of the region's population, over the past five years, **THE DISTRICT HAS CREATED 81% OF THE AFFORDABLE UNITS AT 30% MFI** in the DC region and 31% of all new housing.

In November 2024, the Mayor opened The Asberry, a 108-unit, 100% affordable mixed-use building and the first on-site building delivered under the New Communities Initiative at Barry Farm-Hillsdale.

**Washington, DC**  
has become a  
national leader  
in the production  
and preservation  
of affordable  
housing.





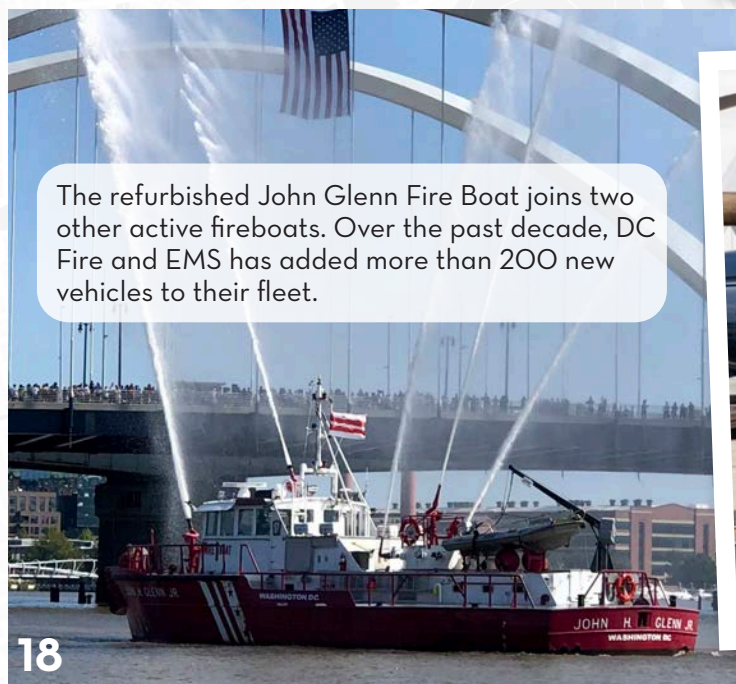
# WORKING TOGETHER ON A SAFE AND CLEAN DC



**In 2024, violent crime dropped to the lowest levels in three decades.**

In 2024, the Council passed Councilmember Brooke Pinto's Secure DC omnibus legislation, which includes provisions from the Mayor's Safer Stronger Amendment Act of 2023, as well as the Addressing Crime Trends Now Act of 2023.

Passing and implementing Secure DC was a critical step in the work to build a safer DC by rebalancing our public safety and justice ecosystem in favor of safety and accountability.



The refurbished John Glenn Fire Boat joins two other active fireboats. Over the past decade, DC Fire and EMS has added more than 200 new vehicles to their fleet.



The new Falcon 1 helicopter bolstered MPD's Air Support Unit.

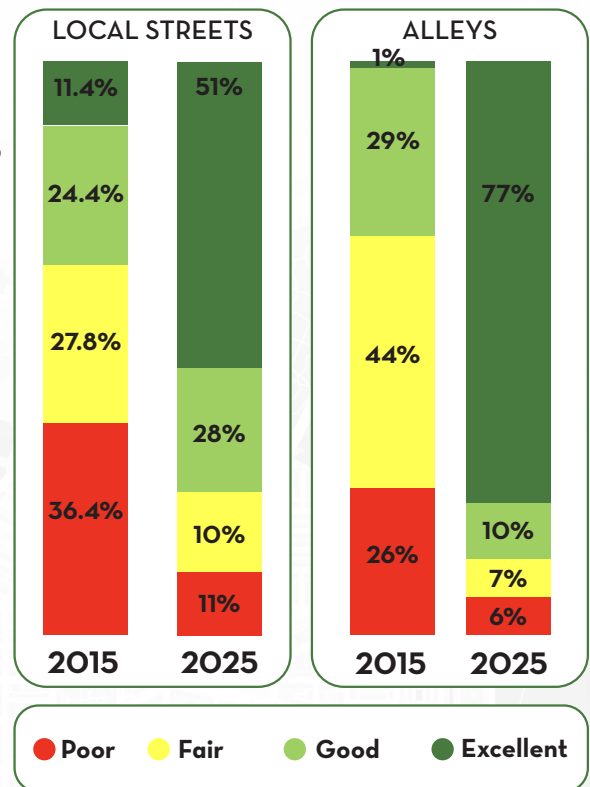


# STATE OF GOOD REPAIR

In 2015, more than half of local roads and alleys were in poor or fair condition. Today, **79% of local streets are in excellent or good condition** and **87% of alleys are in excellent or good condition**.



Through the AlleyPalooza initiative, teams restored and repaired alleys across all eight wards.



➤ **Over 10 years:** Repaved more than 850 miles of roads and nearly 400 miles of sidewalks

**Added  
58,000+  
trees**



**2015: 130,000 trees**  
**2025: 188,000 trees**



**Over the past year, clean corridor teams have removed 413 tons of waste from highly trafficked areas of the city.**

The Mayor extended the service of 80 seasonal leaf season employees to continue the focus on street sweeping, litter removal, graffiti abatement, vegetation management, and alley cleaning across DC.

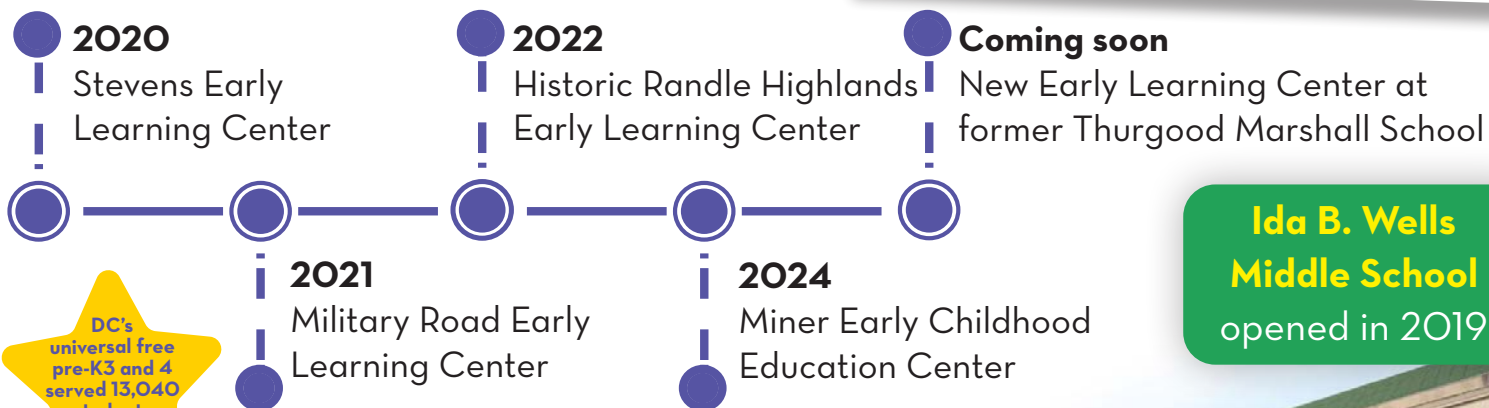




# Expanding Early Childhood Education and Opening New Schools

## New Early Childhood Education Centers

**MacArthur High School**  
opened in 2023



**Ida B. Wells Middle School**  
opened in 2019

**Brookland Middle School**  
opened in 2015



**Other New Schools:** Excel Academy, Ron Brown College Preparatory High School, and Bard High School Early College DC



After creating the **Kids Ride Free** program as a councilmember, Mayor Bowser **expanded the program in 2015 to include Metrorail**. The program helps families who travel by train save approximately \$25 per student each week.





# Classroom to Career: Preparing for the Future

## REIMAGINING HIGH SCHOOL



**32** public high schools offer **Career Technical Education** programs, up from 10 schools in 2015



The **Advanced Technical Center** has grown from **96** students in the first year to **277** students in SY24-25



Students have earned **3,560 college credits** at the Advanced Technical Center



Fastest improving urban school district in the nation

Enrollment  
**2015:**  
85,403

Enrollment  
**2025:**  
99,237

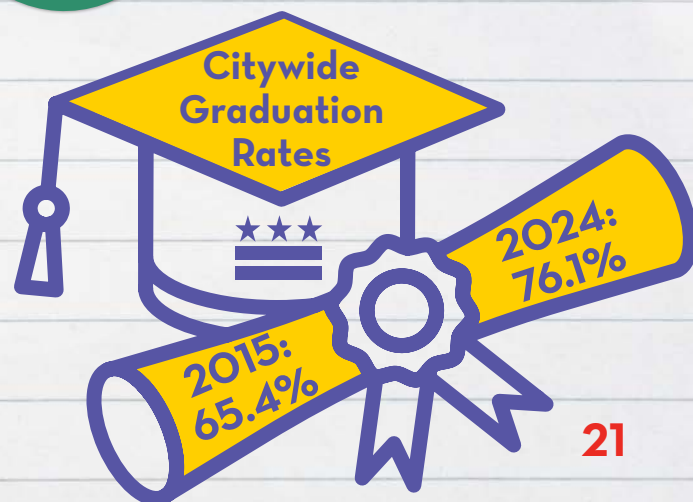


## HIGH-IMPACT TUTORING

- ✓ **Narrowed** achievement gaps
- ✓ **Improved** attendance

**77%**

of programs are in schools in **Wards 5, 7, and 8.**



**16K** students participated in high-impact tutoring.

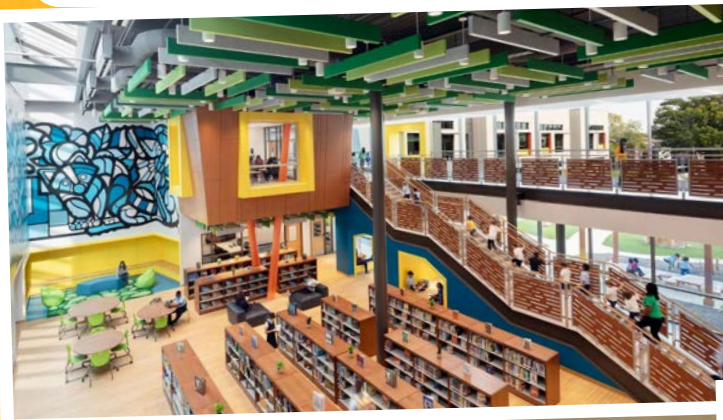


# WORLD-CLASS FACILITIES IN ALL 8 WARDS

A Decade of Investments in Modernizations

## \$3.6 BILLION for School Renovations

In 2021, after a big fight, Mayor Bowser opened the new **Benjamin Banneker Academic High School**. The \$135 million modernization transformed the school into a state-of-the-art, college-style campus. Banneker is a four-story 175,000-square-foot facility that includes high-tech science labs, collaborative learning spaces, and modern athletic and recreational areas.



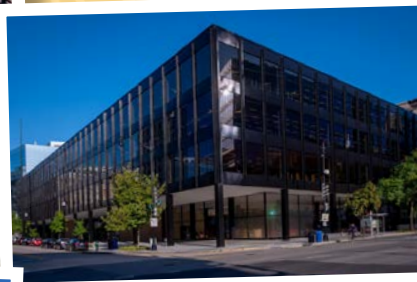
The **MLK Jr. Memorial Library** reopened in 2020 after a \$211 million, three-year modernization that transformed the historic building into a world-class destination.

The new \$20 million **Lamond-Riggs/Lillian J. Huff Library**, which honors the late activist and Ward 5 resident, is nearly 5,000 square feet larger than the library it replaced. It features a variety of collaboration spaces, including a living room-style seating area.



The **John Lewis Elementary School** in Ward 4 is a \$77.5 million, Zero Energy Ready facility serving 350+ PK-5 students with flexible classrooms and a design that supports wellness, sustainability, and hands-on learning.

## \$305 MILLION for Library Renovations



The new \$18 million **Southwest Library**, which was built using mass timber, is the first District library to earn a LEED Platinum certification. It features increased public space and natural light and improved reading spaces, including an outdoor reading porch.





**\$546 MILLION** for Recreation Center, Pool, & Playground Renovations

In 2025, for the fifth consecutive year, **Washington, DC** was rated the nation's **#1 park system**  by the Trust for Public Land.



The \$40 million, 37,000-square-foot **Joy Evans Therapeutic Recreation Center** in Ward 7 is a first-of-its-kind facility in the region, designed to serve residents of all ages and abilities. Amenities include a therapeutic pool, sensory room, fitness center, and senior and caregiver lounges. The center honors the legacy of Joy Evans, a former resident of the Forest Haven institution whose experience and untimely passing in 1976 highlighted the need for equitable resources for individuals with disabilities.

Langdon Park Pool, renovated in 2018, boasts a pool and spray park.

There are **39 spray parks** across the city.



The **Kid Playground Inspector** program makes sure our DPR playgrounds are kid-approved! Kid inspectors test out equipment and share their opinions on the design and functionality of playgrounds.







# UNSTICKING STUCK PROJECTS ACROSS ALL 8 WARDS

**BEFORE**



**AFTER**



Over the past 10 years, the Bowser Administration has unstuck challenging projects across all eight wards, putting underutilized spaces back to productive use for the community.

## **Skyland Town Center**

In 2024, Mayor Bowser broke ground on the final phase of the transformation of Skyland Town Center in Ward 7. This third and final phase will deliver 126 for-sale townhomes, a 75-unit building for seniors that is 100% affordable, 10,000 square feet of retail, and a public square and plaza.

The project is a decade-long, multifamily development that has created a new residential and retail community in Ward 7. Phase 1 included The Crest Apartments, which delivered 263 homes (of which 79 are affordable) with 84,000 square feet of retail space. Phase 2 delivered a brand-new retail center, which included the District's first Lidl grocery store.





## The McMillan Sand Filtration Plant

was a large-scale water purification facility through much of the 20th century. In 1986, operations of the filtration plant ended, and the District bought the land from the federal government for \$9.3 million.



In 2016, Mayor Bowser and District officials broke ground on the site to redevelop it. In 2024, the community cut the ribbon on the new Reservoir Park Recreation Center and Aquatic Center, as well as a 6.2-acre park.

Two-thirds of the site will feature 146 for-sale townhomes, 472 rental apartments (including 85 senior affordable units and 27 other affordable units), a full-service grocery store, restaurants and retail, and over one million square feet of health care facility space.



## The Parks at Walter Reed

The redevelopment at Walter Reed is the result of a successful community-driven process led by then-Councilmember Bowser and now Mayor Bowser. In 2016, the U.S. Army officially transferred 66 acres of the Walter Reed Army Medical Center campus to the District, making way for the development of The Parks at Walter Reed.

Today, the Walter Reed campus is a vibrant mixed-use community with housing, schools, retail, park space, and more.





# CONNECTING AND INVESTING IN OUR NEIGHBORHOODS

Mayor Bowser broke ground on the new Frederick Douglass Memorial Bridge to replace a more than 70-year-old bridge in February 2018, on the 200th anniversary of Douglass's birth. The project represents strong local and federal partnerships to invest in the District's infrastructure, with the majority of its funding coming from federal grants, combined with more than \$270 million in local taxpayer dollars.

**200 DC  
residents**  
were hired to  
build this bridge



  
**45 local  
businesses**

were part of the project, representing  
\$91 million in contracting opportunities



Washington, DC led the region in making sure WMATA had the funding they need to rebound from the pandemic and offer safe and reliable public transportation to the National Capital Region. **Those investments are paying off: Metro led the nation in ridership growth in 2024.**



“ This project was never just about getting people from Point A to Point B, it was about building a more connected DC – connecting Ward 8 and Ward 6, connecting residents to jobs and prosperity, and connecting our entire community to the future of multimodal transportation. ”

Mayor Bowser on the opening of the new  
Frederick Douglass Memorial Bridge



move dc

Today, we have **118 miles of bike lanes** and **more than 41 miles of protected bike lanes**.  
In 2015 we had 63 miles of bike lanes, and fewer than 6 miles of protected lanes.

**Added 13 miles of dedicated bus lanes** since 2015.



**Expanded the Metropolitan Branch Trail**, and across DC we now have **67 miles of trails**.



**Almost doubled our Capital Bikeshare stations** from 200 to 396 stations.





# THE RIGHT PARTNER AT THE RIGHT TIME:

Bringing the Commanders home and activating 180 acres of opportunity on the banks of the Anacostia

PROMISE  
MADE  
PROMISE  
KEPT

“People love this team, and they want them back in Washington.”

Mayor-Elect Bowser,  
November 2014



The Commanders are committing \$2.7 billion to the project.

This will be the single largest private investment in the District's history





**A year-round campus providing opportunities for recreation, housing, shopping, and more.**



### Plaza District



Stadium-supporting Entertainment District and Festival Plaza with housing, hotels, retail, and restaurants

### Stadium District



Super Bowl-ready stadium and new home of the Washington Commanders

### Riverfront District



Waterfront community anchored by housing, retail, and restaurants

### Kingman Park District



Housing and recreation community

### Recreation District



Recreation hub centered around The Fields at RFK and a state-of-the-art SportsPlex

### Anacostia Commons



30-acre stretch of riverfront community commons, anchored by the Anacostia River Trail

Throughout construction, we will maintain The Fields at RFK, and will invest **\$89 million to construct a new state-of-the-art SportsPlex**, creating an area that will be known as the Recreation District.



**ourRFK.dc.gov**

**At least 30% of the total campus will be parks and green open space.**

Anacostia Commons will build more connections to Kingman Island and the Anacostia River Trail for increased access and recreational opportunities. The District will award a contract for designing an improved network of trails, an amphitheater, and an environmental education center.



# THE SPORTS CAPITAL DISTRICT OF CHAMPIONS



**2018  
Stanley Cup  
Champions**  
Washington  
Capitals



**2019  
World Series  
Champions**  
Washington  
Nationals

*Photo credit: Toni L. Sandys/The Washington Post*

**2019 WNBA  
Champions**  
Washington  
Mystics



*Photo credit: MSE*

**2021 NWSL  
Champions**  
Washington  
Spirit



*Photo credit: Washington Spirit*

## How did DC become the Sports Capital?

In 1997, Mayor Barry brought the Wizards and, later, the Capitals to Downtown DC.

In 2005, after a big debate, Mayor Williams brought baseball back to DC.

In 2015, Mayor Bowser announced two plans: to build a new soccer stadium at Buzzard Point and a WNBA arena in Congress Heights.

In 2024, Mayor Bowser announced an agreement to transform and expand the Capital One Arena.

In 2025, Mayor Bowser announced an agreement to bring the Commanders home to RFK.

1997

2005

2015

2024

2025



# Global events + World-class venues = Local impact



Nationals Park hosted the 2018 MLB All-Star Game



Audi Field hosted the 2023 MLS All-Star Game

## Audi Field



Audi Field opened in 2018. The 20,000-seat stadium is the home of DC United and hosts many other sporting events throughout the year.



In 2023, the Washington Spirit began playing all their home games at Audi Field. Prior to moving to Audi Field, the Spirit played at fields with capacities for 4,000-5,000 fans.



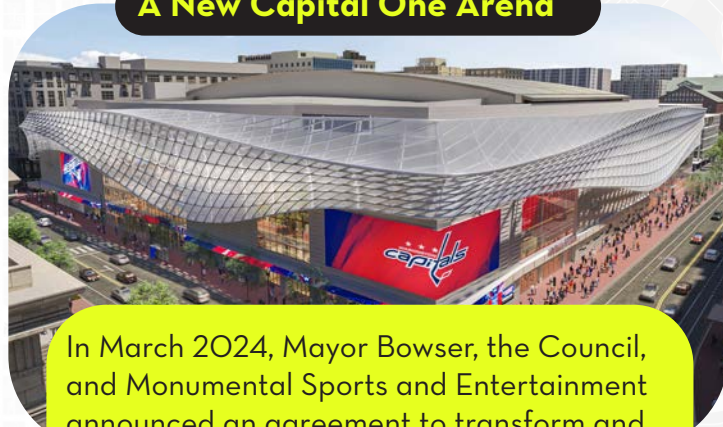
The DC Defenders, founded in 2020, play their home games at Audi Field. The Defenders made it to the championship game in 2023.

## CareFirst Arena (ESA)



The CareFirst Arena opened in 2018 as the home of the Washington Mystics and the Capital City Go-Go, DC's NBA G-League Team, as well as a practice facility for the Washington Wizards. In 2018, the facility hosted the championship-clinching game for the Mystics, delivering the franchise's first WNBA title.

## A New Capital One Arena



In March 2024, Mayor Bowser, the Council, and Monumental Sports and Entertainment announced an agreement to transform and expand the Capital One Arena into a state-of-the-art urban arena.

**Coming to DC:**  
the 2027 NFL Draft



**DC's sports venues attract nearly 8 million visitors a year.**



# THANK YOU, DC, FOR TEN YEARS OF PROGRESS.

We worked together and overcame some big challenges to make it happen.

Now, as we face the DOGE economy, I'm advancing a four-year plan to keep DC moving forward.

## My transformational growth agenda, Grow DC (FY26-29), will:

Rightsize  
spending



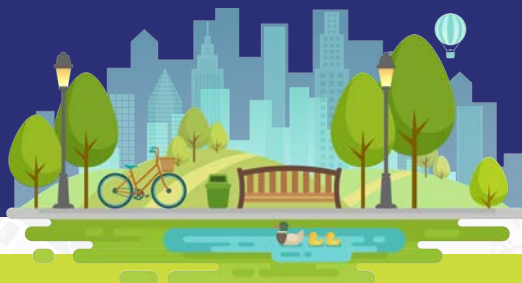
Build on the successes of our **Comeback Plan** and continue the **transformation of Downtown DC** into a mixed-use neighborhood



Lean in on our strengths and our strongest opportunities for **new jobs and new revenue: sports, entertainment, and tech**

Cut red tape and make it easier to do business in DC

Keep people in DC through **big investments in child care and schools, a clean and safe DC, and affordable housing**



Turn a potential loss of 40,000 jobs into a gain of at least 15,000 jobs

Learn more about my Growth Agenda and the full  
FY26 budget at [budget.dc.gov](https://budget.dc.gov)